# eEducation Albert 

## Steps towards profitability

## B2B still delivering

Net sales hit SEK 48.3 m in the quarter, which was an increase of $46 \% \mathrm{y} / \mathrm{y}$. Organic growth came in at $-11 \%$ as lower marketing led to greater churn in B2C. This is reflected in revenues from the B2C business of SEK 24.1 m , which represents growth of $-3.6 \% \mathrm{y} / \mathrm{y}$. Q3 2023 ARR was SEK 203.8m, representing growth of $34 \%$, of which $-21 \%$ was organic. This negative organic growth in ARR can largely be explained by the same factors as for net sales above. Marketing expenses in Q3 2023 were less than one-third of those in Q3 2022, explaining the negative organic growth. We believe the churn will stabilise in the coming quarters as "marginal" customers have now left. EBITA came in at SEK -6.8m, up from SEK -21.4m for Q3 2022. The company is thus moving gradually towards EBITA figures in the black at the pace we expected, and we forecast it reaching this in 2024.

## Adjusting for continued lower marketing expenses

Based on the lower organic growth, primarily in B2C, we cut our net sales estimates by an average of $10 \%$ for 2024-2025. We believe the company will balance marketing investments against its aim of achieving decent profitability. With the report, the company also stated it is beginning to identify and realise cost synergies. Along with our reduction in marketing investment estimates, this cost base optimisation will reduce EBITDA by SEK 6.9 m for 2024 and by SEK 12 m for 2025 . We thus believe the company will move towards positive EBITA earlier than we anticipated at the start of the year.

## Share remains misunderstood

We have previously been clear in our belief that the market prices Albert in line with consumer subscription services, which are undervalued on the stock market. At present, Albert sees some $51 \%$ of its revenues from its B2B business. We believe these revenues should be valued differently as they see less churn and require lower marketing expenses - something not currently reflected in the valuation. After reducing estimates, we also lower our fair value to SEK 32-34 (45-47). Albert currently trades at a P/B of $0.8 x$. Its cash position as of Q3 2023 was SEK 94 m , in contrast to its market cap of some SEK 190 m .


## Investment case

Higher share of recurring revenues with lower volatility: Thanks to acquisitions, Albert has evolved from a company focused on consumer services to having around $50 \%$ of its turnover from B2B operations, with schools and larger educational groups as the target group. These revenues offer lower volatility and do not require the same level of investments into marketing. We believe the market overlooks this development, as the company is valued as a consumer company.

Profitability on the cards: As Albert has increased its focus on B2B operations, marketing expenses represent a lower share of turnover. The company has thus successively improved its profitability during H 12023 . We believe the company will soon reach positive cash flows, along with positive EBITDA. This should prove a share price catalyst. We believe the company's solid balance sheet, with its large net cash position, will be more than enough for it to achieve profitability soon.

Sustainability: We believe sustainability is a key driving force in Albert's sales - tied in with no. 4 of the UN's Sustainable Development Goals: Ensure inclusive and equitable quality education and promote lifelong learning opportunities for all. The company's activities aim to increase the availability of study help for children at a significantly lower cost than many other alternatives. As a result of its acquisitions, Albert can now work towards better and more accessible education in a number of European countries.

## Company profile

Albert has developed the leading platform for mathematics and a number of other subjects in the Swedish market, and it has started its expansion into other European countries. The platform is module-based and linked to national curriculums, which means it can rapidly build a presence in a new market and expand the range of topics.

Albert sells its product as SaaS solutions to parents of primary school children. The company currently has ARR (annual recurring revenues) of SEK 206m. By selling its services on a subscription basis, Albert reduces the volatility in its revenues and enables stable long-term growth. The company targets turnover of SEK 500 m in 2025, which is partly the basis for our estimates.

In Europe, there are currently only 15 edtech company with a valuation exceeding USD 100 m . Albert has proven itself one of the leading consolidators in this fragmented market. We anticipate economies of scale from the position it has built for itself.

## Valuation

We have chosen to apply a multiples valuation using our 2025 estimates for Albert. We have then discounted this to present value using a discount rate of $15 \%$ as a proxy for IRR, which leads to a fair value of SEK 32-34.

## Brief overview of the quarter

B2C: B2C revenues came in at SEK 24.1 m , representing growth of $-3.5 \%$. We believe a large share of the negative organic growth of $-11 \%$ stemmed from Q3 2023 marketing investments being one-third of the level in Q3 2022.

B2C accounted for about $50 \%$ of ARR in Q3 2023. We thus believe the company has now "churned away" a large part of the low-margin customers that had been added. Moreover, we see more and more customers signing up for annual subscriptions, which will also reduce churn. The Holy Owly language app was launched in Sweden during the quarter. The app will be sold alongside Albert and Albert Junior. Albert Junior has been launched on the French market together with Holy Owly. We believe this market will be a solid growth contributor in the future thanks to the high willingness to pay and low competition than the Swedish market.

B2B: B2B revenues reached SEK 24.7 m in the quarter, implying growth of $205 \% \mathrm{y} / \mathrm{y}$. This stellar growth was primarily driven by acquisitions undertaken during the year. During the quarter, Strawbees was launched in the UK market. The company anticipates high sales synergies, as it is already present in most schools in the UK.

EBITA was SEK -6.9m in the quarter, versus SEK -21.4m for Q3 2022. The $y / y$ improvement showcases that the company has - just as it communicated in Q4 2022 - reduced its marketing investments so as to reach profitability sooner. We believe the reduced marketing investments combined with the company starting to see cost synergies means it can reach positive EBITA figures next year.

We thus expect Albert to continue on its journey towards profitability in the near term - we expect this during 2024.

New revenue mix will reduce volatility...
Segement Q3


- B2C - B2B

Source: Company


Source: EPB


Source: Company


Source: EPB

## Valuation

Previous premium on subscription services lost on fwd EV/Sales..


Source: Factset


Source: Factset

Sensitivity analysis

## X-axis WACC, Y-axis EV/Sales 2025

|  | $\mathbf{1 3 , 5 \%}$ | $\mathbf{1 4 , 0 \%}$ | $\mathbf{1 4 , 5 \%}$ | $\mathbf{1 5 , 0 \%}$ | $\mathbf{1 6 , 0 \%}$ |
| ---: | ---: | ---: | ---: | ---: | ---: |
| $\mathbf{2 , 0}$ | 20 | 20 | 20 | 20 | 20 |
| $\mathbf{2 , 5}$ | 25 | 25 | 25 | 25 | 25 |
| $\mathbf{3 , 0}$ | 30 | 30 | 30 | 30 | 30 |
| $\mathbf{3 , 5}$ | 35 | 35 | 35 | 35 | 35 |
| $\mathbf{4 , 0}$ | 40 | 40 | 40 | 40 | 40 |
| $\mathbf{4 , 5}$ | 45 | 45 | 45 | 45 | 45 |
| $\mathbf{5 , 0}$ | 50 | 50 | 50 | 50 | 49 |
| Source: EPB |  |  |  |  |  |

DCF

| Valuation output |  | WACC assumptions |  | Terminal value assumptions |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Sum of PV of FCF (explicit period) | 219 | Risk free nominal rate | 2,5\% | Long term growth rate | 2,5\% |
| PV of terminal value (perpetuity formula) | 295 | Risk premium | 5,5\% | Long term EBIT margin | 28,0\% |
| Enterprise value | 515 | Small Cap Premium | 6,0\% | Depreciation (\% of sales) | 5,0\% |
| Latest net debt | -83 | Extra risk | 0,5\% | Capex (\% of sales) | 3,5\% |
| Minority interests \& other | 0 | WACC | 14,5\% | Working cap. (\% of sales) | 3,0\% |
| Equity value | 598 |  |  | Tax rate | 22\% |
| No. of shares outstanding (millions) | 18 |  |  |  |  |
| Equity value per share | 33,9 |  |  |  |  |
| Sensitivity analysis |  |  |  |  |  |


|  |  | Long-term growth rate |  |  |  |  | 13,5\% |  | Long-term EBIT margin |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1,5\% | 2,0\% | 2,5\% | 3,0\% | 3,5\% |  |  | 23,0\% | 25,5\% | 28,0\% | 30,5\% | 33,0\% |
|  | 11,5\% | 35 | 37 | 38 | 40 | 41 |  |  | 33 | 36 | 38 | 41 | 43 |
|  | 12,0\% | 34 | 35 | 36 | 37 | 39 |  | 14,0\% | 31 | 34 | 36 | 38 | 41 |
| WACC | 14,5\% | 32 | 33 | 34 | 35 | 36 | WACC | 14,5\% | 30 | 32 | 34 | 36 | 38 |
|  | 13,0\% | 30 | 31 | 32 | 33 | 34 |  | 15,0\% | 28 | 30 | 32 | 34 | 36 |
|  | 13,5\% | 29 | 29 | 30 | 31 | 32 |  | 15,5\% | 27 | 28 | 30 | 32 | 34 |

Source: EPB

| Income statement |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2020 | 2021 | 2022 | 2023e | 2024e | 2025e |
| Net sales | 24 | 63 | 123 | 197 | 229 | 286 |
| Other operating income | 6 | 8 | 18 | 18 | 24 | 24 |
| Total revenues | 30 | 70 | 141 | 214 | 253 | 310 |
| Gross profits | 30 | 70 | 141 | 214 | 253 | 310 |
| Other operating costs | -50 | -123 | -213 | -227 | -231 | -261 |
| EBITDA | -21 | -52 | -71 | -13 | 22 | 49 |
| EBITDA, adjusted | -21 | -52 | -71 | -13 | 22 | 49 |
| EBITA, adjusted | -21 | -52 | -71 | -13 | 22 | 49 |
| Amortisation of intangible assets | -5 | -5 | -31 | -63 | -65 | -65 |
| EBIT | -26 | -57 | -102 | -75 | -42 | -15 |
| EBIT, adjusted | -26 | -57 | -102 | -75 | -42 | -15 |
| Profit/loss before tax | -26 | -57 | -102 | -75 | -42 | -15 |
| Profit/loss before tax, adjusted | -26 | -57 | -102 | -75 | -42 | -15 |
| Total taxes | 0 | 0 | 5 | 0 | 0 | -2 |
| Net income | -26 | -57 | -98 | -75 | -42 | -18 |
| Net income, adjusted | -26 | -57 | -98 | -75 | -42 | -18 |
| Revenue growth | - | >100\% | >100\% | 52\% | 18\% | 23\% |
| Gross margin | >100\% | >100\% | >100\% | >100\% | >100\% | >100\% |
| EBIT margin, adjusted | Neg. | Neg. | Neg. | Neg. | Neg. | Neg. |
| EPS, adjusted | -1.55 | -3.37 | -5.63 | -3.53 | -1.69 | -0.70 |
| EPS growth, adjusted | - | N.m. | N.m. | N.m. | N.m. | N.m. |

Source: eEducation Albert, EPB

| Cash flow analysis |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2020 | 2021 | 2022 | 2023e | 2024e | 2025e |
| EBIT | -26 | -57 | -102 | -75 | -42 | -15 |
| Other cash flow items | 5 | 6 | 28 | 63 | 65 | 62 |
| Changes in working capital | 9 | -1 | 8 | -29 | -13 | -23 |
| Cash flows from operating activities | -12 | -52 | -66 | -41 | 9 | 24 |
| Investments in fixed assets | -6 | -8 | -17 | - | - | - |
| Investments in intangible fixed assets | - | - | - | -16 | -24 | -24 |
| Other cash flow from investments | 0 | -5 | -66 | -45 | 0 | 0 |
| Cash flows from investment activities | -6 | -13 | -83 | -62 | -24 | -24 |
| Free cash flows | -18 | -65 | -148 | -103 | -15 | 0 |
| Rights issues / buybacks | 66 | 249 | 0 | 67 | 0 | 0 |
| Changes in liabilities | -1 | -1 | 0 | -8 | 0 | 0 |
| Cash flows from financing activities | 65 | 248 | 0 | 59 | 0 | 0 |
| Cash flows | 48 | 183 | -148 | -44 | -15 | 0 |
| Net debt | -69 | -251 | -104 | -60 | -45 | -45 |

Source: eEducation Albert, EPB

| Balance sheet |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2020 | 2021 | 2022 | 2023e | 2024e | 2025e |
| ASSETS |  |  |  |  |  |  |
| Goodwill | - | 0 | 21 | 48 | 24 | 0 |
| Other intangible assets | 5 | 9 | 48 | 27 | 21 | 16 |
| Other fixed assets | 0 | 13 | 47 | 31 | 20 | 9 |
| Total fixed assets | 6 | 22 | 116 | 107 | 66 | 26 |
| Trade receivables | 0 | 5 | 7 | 16 | 18 | 23 |
| Other current assets | 3 | 1 | 77 | 118 | 137 | 171 |
| Cash and cash equivalents and short-term investments | 69 | 251 | 104 | 60 | 45 | 45 |
| Total current assets | 71 | 258 | 189 | 194 | 201 | 239 |
| Total assets | 77 | 280 | 304 | 300 | 267 | 265 |
| EQUITY AND LIABILITIES |  |  |  |  |  |  |
| Equity | 70 | 267 | 239 | 231 | 188 | 171 |
| Total equity | 70 | 267 | 239 | 231 | 188 | 171 |
| Other long-term liabilities | 1 | 0 | 28 | 12 | 12 | 12 |
| Total long-term liabilities | 1 | 0 | 28 | 12 | 12 | 12 |
| Trade payables | 0 | 2 | 7 | 14 | 16 | 20 |
| Other current liabilities | 5 | 10 | 30 | 44 | 50 | 61 |
| Total current liabilities | 6 | 13 | 36 | 57 | 66 | 81 |
| TOTAL EQUITY AND LIABILITIES | 77 | 280 | 304 | 300 | 267 | 265 |

Source: eEducation Albert, EPB

| Growth and margins |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2020 | 2021 | 2022 | 2023e | 2024e | 2025e |
| Revenue growth | - | >100\% | >100\% | 52\% | 18\% | 23\% |
| EBITDA growth, adjusted | - | N.m. | N.m. | N.m. | N.m. | >100\% |
| EBIT growth, adjusted | - | N.m. | N.m. | N.m. | N.m. | N.m. |
| EPS growth, adjusted | - | N.m. | N.m. | N.m. | N.m. | N.m. |
| Gross margin | >100\% | >100\% | >100\% | >100\% | >100\% | >100\% |
| EBITDA margin | Neg. | Neg. | Neg. | Neg. | 9.7\% | 17.2\% |
| EBITDA margin, adjusted | Neg. | Neg. | Neg. | Neg. | 9.7\% | 17.2\% |
| EBIT margin | Neg. | Neg. | Neg. | Neg. | Neg. | Neg. |
| EBIT margin, adjusted | Neg. | Neg. | Neg. | Neg. | Neg. | Neg. |
| Profit margin, adjusted | Neg. | Neg. | Neg. | Neg. | Neg. | Neg. |

Source: eEducation Albert, EPB

| Profitability |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3}$ | 2024e | $\mathbf{2 0 2 5 e}$ |
| ROE, adjusted | Neg. | Neg. | Neg. | Neg. | Neg. | Neg. |
| ROCE, adjusted | Neg. | Neg. | Neg. | Neg. | Neg. | Neg. |
| ROIC, adjusted | Neg. | Neg. | Neg. | Neg. | Neg. | Neg. |

[^0]| Capital efficiency | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3 e}$ | $\mathbf{2 0 2 4 e}$ | $\mathbf{2 0 2 5 e}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Inventory / total revenues | - | $0 \%$ | $0 \%$ | - | - | - |
| Trade receivables / total revenues | $0 \%$ | $8 \%$ | $5 \%$ | $7 \%$ | $7 \%$ | $7 \%$ |
| Total lurrent liabilities / total expenses | $12 \%$ | $10 \%$ | $17 \%$ | $25 \%$ | $29 \%$ | $31 \%$ |
| Working capital / total revenues | $-11 \%$ | $-8 \%$ | $34 \%$ | $36 \%$ | $35 \%$ | $36 \%$ |
| Capital turnover rate | 0.4 x | 0.3 x | 0.6 x | 0.9 x | 1.3 x | 1.8 x |

Source: eEducation Albert, EPB

| Financial position | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3 e}$ | $\mathbf{2 0 2 4 e}$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  | $\mathbf{2 0 2 5 e}$ |  |  |  |  |
| Net debt | -69 | -251 | -104 | -60 | -45 |
| Equity asset ratio | $91 \%$ | $95 \%$ | $79 \%$ | $77 \%$ | $71 \%$ |
| Net debt/equity ratio | $-1.0 x$ | $-0.9 x$ | $-0.4 x$ | $-0.3 x$ | $-0.2 x$ |
| Net debt / EBITDA | $3.3 x$ | $4.8 x$ | $1.5 x$ | $4.8 x$ | $-2.0 x$ |

Source: eEducation Albert, EPB

| Share data | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 2}$ | $\mathbf{2 0 2 3 e}$ | 2024e | 2025e |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| EPS | -1.55 | -3.37 | -5.63 | -3.53 | -1.69 | -0.70 |
| EPS, adjusted | -1.55 | -3.37 | -5.63 | -3.53 | -1.69 | -0.70 |
| FCF per share | -1.05 | -3.83 | -8.57 | -4.83 | -0.60 | -0.01 |
| Equity per share | 4.12 | 15.7 | 13.6 | 9.23 | 7.54 | 6.83 |
| Number of shares at year-end, $m$ | 17.0 | 17.0 | 17.6 | 25.0 | 25.0 | 25.0 |
| Number of shares after dilution, average | 17.0 | 17.0 | 17.3 | 21.3 | 25.0 | 25.0 |

Source: eEducation Albert, EPB

| Valuation |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2020 | 2021 | 2022 | 2023e | 2024e | 2025e |
| P/E, adjusted | Neg. | Neg. | Neg. | Neg. | Neg. | Neg. |
| Price/book value | 1.8x | 2.7x | 1.5x | 0.8x | 1.0x | 1.1x |
| P/FCF | Neg. | Neg. | Neg. | Neg. | Neg. | Neg. |
| FCF yield | Neg. | Neg. | Neg. | Neg. | Neg. | Neg. |
| Dividend yield | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
| Payout ratio, adjusted | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
| EV/Sales | Neg. | 6.9x | 1.8x | 0.5x | 0.4 x | 0.3x |
| EV/EBITDA, adjusted | Neg. | Neg. | Neg. | -8.3x | 4.7x | 2.1x |
| EV/EBIT, adjusted | Neg. | Neg. | Neg. | -1.4x | -2.5x | -6.8x |
| EV | Neg. | 483 | 248 | 104 | 104 | 104 |
| Share price | - | 43.2 | 20.0 | 6.8 | 6.8 | 7.5 |

[^1]
## Share price and average fair value

eEducation Albert (ALBERT SS EQUITY)


Source: EPB, IDC

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[^0]:    Source: eEducation Albert, EPB

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